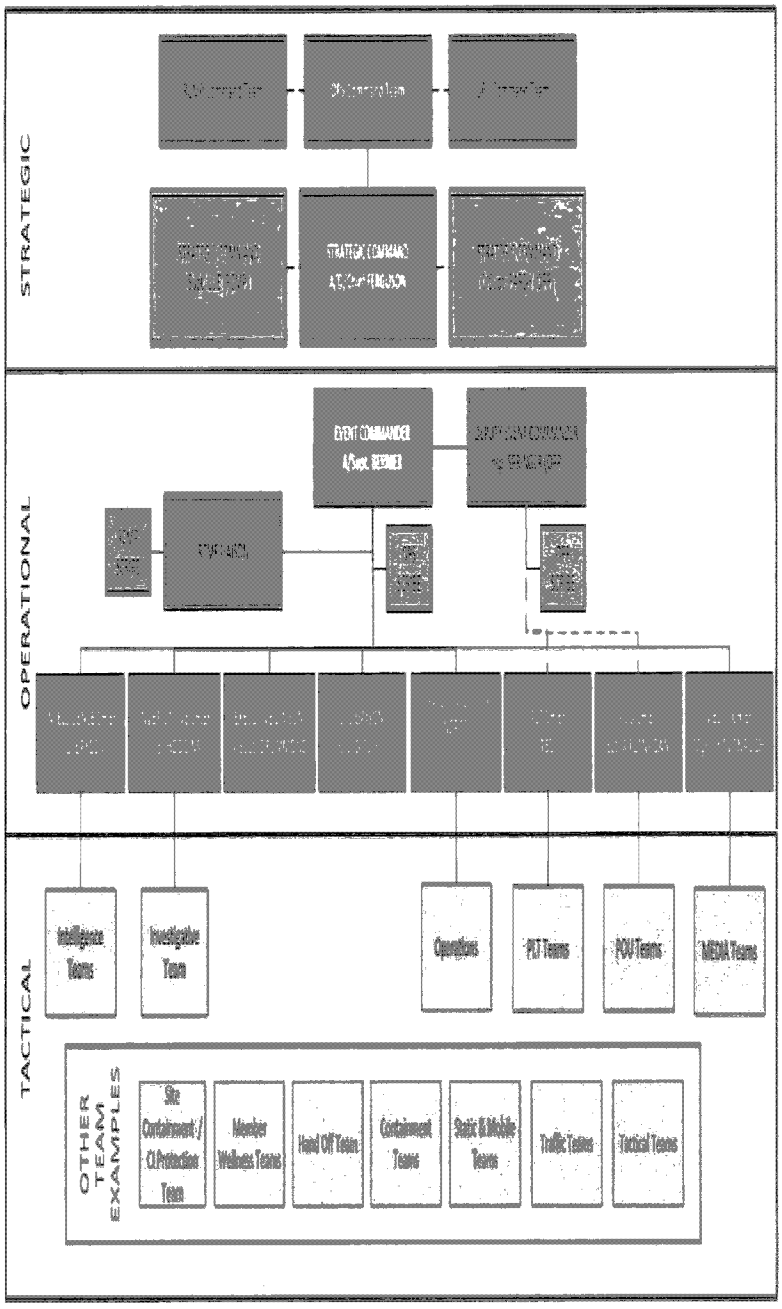
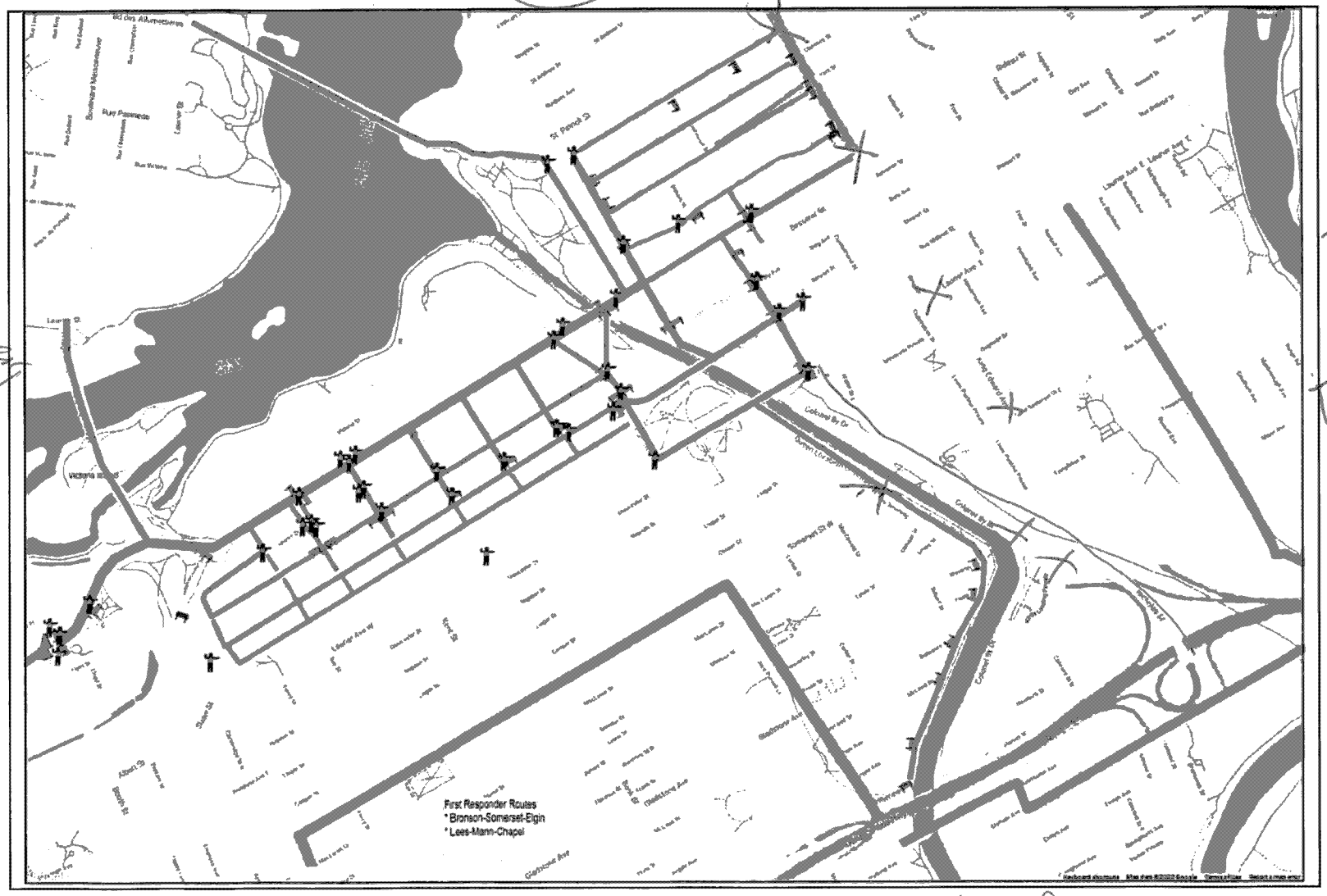
COMMAND & CONTROL



- Kent + Mel
- Lady + Orchard

Existing Road Closures and Traffic Points

39



- metcalfe + Bank S w/B
1 e/B carries

- dalhousie exit Points
St Patrick Murray S

Trade Rd to Nicolas on ramp
right r/away to Nicolas
↓
south to Sandy Hill
E/W 417

- Island Park w/B side for EMS.

Rhude, Melanie

From: Isabel Ethier <Isabel.Ethier@torontopolice.on.ca>
Sent: February 17, 2022 1:37 PM
To: Rhude, Melanie
Subject: FW: Police Checkpoints -- Part 1 of 6
Attachments: Police Checkpoints_Interprovincial Bridges (2 locations)_220217-1030.jpg

Please print 5 copies and 1 copy of email

From: Yeoumans, Edward P <YeoumansE@ottawapolice.ca>
Sent: Thursday February 17, 2022 11:06
To: Isabel Ethier <Isabel.Ethier@torontopolice.on.ca>; Arleen Duffy <Arleen.Duffy@torontopolice.on.ca>
Subject: Fwd: Police Checkpoints -- Part 1 of 6

Unclassified

Unclassified

Screen shots

Get Outlook for Android

From: Lepage, Bruno <Bruno.Lepage@ottawa.ca>
Sent: Thursday, February 17, 2022 11:02:54 AM
To: Yeoumans, Edward P <YeoumansE@ottawapolice.ca>
Subject: [EXTERNAL] Fwd: Police Checkpoints -- Part 1 of 6

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Bruno Lepage
Incident Management Coordinator
Traffic Management

From: Bruno Lepage <bruno_lepage@hotmail.com>
Sent: Thursday, February 17, 2022 11:01:34 AM
To: Lepage, Bruno <Bruno.Lepage@ottawa.ca>
Subject: Police Checkpoints -- Part 1 of 6

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Bruno Lepage

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24-72 Hour Operations/4-7 Day Operations

Goals – Follows the Mission and Objectives of the overall plan

Day	Weekday	Activities
1	Wednesday	Continual daily enforcement, mitigation and planning activities (for details, see below) • Ongoing PLT engagement • Interdiction efforts • Containment Surge Enforcement Teams • QRTs in areas of occupation • Traffic Supports • General targeted enforcement • Planning for future Deliberate Action Operations • Ongoing CI Investigations
2	Thursday	Continual daily enforcement, mitigation and planning activities Deliberate Action Plan – Clearing of Rideau and Sussex (see below)
3	Friday	Continual daily enforcement, mitigation and planning activities (see list for Day 1) Deliberate Action Plan – As identified in the on Wed/Thu • Targeted location • Influx of arrivals • Managing protests in reaction to Thursday's enforcement action
4-5	Sat/Sun	Continual daily enforcement, mitigation and planning activities (see list for Day 1) Operational period for any Deploy any identified Deliberate Action Plan (as identified during previous dates) Managing increase in traffic disruptions that are experienced from a weekend/response surge Increase QRT, NSET, interdiction efforts to target illegal activities as a result of the weekend surge
6-7	Mon-Tues	Continual daily enforcement, mitigation and planning activities (see list for Day 1) Operational period for identified Deliberate Action Plan (as identified during previous dates)

Traffic Support

- manage 38 traffic positions
- prevent further congestion in the core
- manage the regular traffic to minimize disruption

Criminal Investigations Section

- continue to process outstanding investigative files <<#>>
- manage new files involving arrested persons being held in custody

Planning

- planning teams developing Deliberate Action Plans for upcoming actions

Deliberate Action Plans

- DAPs would target the removal of occupants from areas of congestion that have an impact on emergency response or are considered a violation of the Criminal Code (mischief)
- the areas of greatest congestion that need to be addressed are:
    - Wellington from Kent to Elgin
    - Wellington from Lyon from Bay
    - Rideau/Sussex intersection area
    - Kent St from Albert to Somerset
    - King Edward from Rideau to York
    - Wellington at Booth and the Sir John A MacDonald Parkway
    - Bank St from Albert to Lisgar

Thursday

- Continual daily enforcement, mitigation and planning activities
- Potential for increased protest activities for previous day's Deliberate Action
- Manage a potential influx of operators/supporters who arrive for the weekend
- Conduct operations for the daily targets (Deliberate Action Plans)
- Identify and draft Deliberation Action Plan for next location/operation for following week

Saturday and Sunday

- Continual daily enforcement, mitigation and planning activities
- Manage influx of operators/supporters who arrived for the weekend
- Manage traffic disruptions
- Increase QRT, NSET, interdiction efforts to target illegal activities

Monday and Tuesday

- Continual daily enforcement, mitigation and planning activities
- Continue to manage traffic disruptions
- Increase QRT, NSET, interdiction efforts to target illegal activities
- Conduct operations for the daily targets (Deliberate Action Plans)
- Identify and draft Deliberation Action Plan for next location/operation for following week

Ottawa Truck Demonstration 2022- Strategic Concept of Operations

SITUATION:

On Friday evening 28th January 2022, a small convoy of vehicles including transport trucks with trailers arrived in Ottawa and took up position on Wellington Street in front of Parliament Hill. Hundreds more vehicles of all sizes descended on the downtown core. OPS safely managed the massive ingress of vehicles and people. Some vehicles staged in designated areas (SJAM/Booth St) but others stopped on ingress routes (Metcalfe St, Kent St, Lyon St and Rideau St and King Edward Ave) that lead towards Parliament Hill. Approximately 125 vehicles are now parked on undesignated staging areas on City streets impacting the regular flow of traffic and movement of people in the downtown core. Convoy demonstrators and supporters of the convoy participants have conducted demonstrations along Wellington St, Supreme Court lawns, Parliament Hill, Confederation Park, the National War Memorial and King Edward and Rideau Streets and Rideau St at Sussex. Marches have occurred in support of the convoy on foot from Quebec over the Interprovincial bridges.

We are seeing an increase in volatile and disobedient behaviour from certain segments of the crowd that remains. Local residents have been exposed to incessant honking and noise, harassing and menacing behaviour and assaultive and threatening behaviour.

We have currently 5 separate areas of operations:

1. Wellington Street between Elgin and Bay Street (322 trucks).
2. Rideau and Sussex area (38 trucks)
3. Jetform Park on Coventry Road (operational base)
4. Other areas of traffic congestion
5. Organizer Command Centers (two)

Ottawa Police are currently engaged in planning for 3 distinct operations.

1. Occupation by vehicles in the areas (listed above)
2. Demonstrations and crowd surge management- this activity has primarily been limited to Friday-Sundays and is a result of influx of non-occupation demonstrators
3. Neighbourhood impacts- residential neighbourhoods in areas of Centertown, By-Ward Market, Lowertown have seen an increase in criminal and anti-social behaviour, attributed directly to the demonstrators that has created a perception of lawlessness and negatively impacted feelings of safety by residence and decreased their trust and confidence in the Ottawa Police Service.

MISSION STATEMENT:

The Ottawa Police Service, in a collaborative approach with other police agencies, federal, provincial and city partners, community organizations and the event organizers will provide a safe and secure environment in the City of Ottawa during the Freedom Convoy 2022 event. The primary goal is to end the protest peacefully. This may be achieved through proactive engagements by all officers including Police Liaison Teams, facilitating communication, de-escalation and negotiation as means to achieving a peaceful resolution.

STRATEGY AND EXECUTION:

1. **NEGOTIATION – THREE DIFFERENT LEVELS:**

- CONVOY CAPTAINS – varying individuals seen as "Puppet Masters" – OPS' Police Liaison Team (PLT) is currently dealing with these individuals

- 2nd LEVEL – City of Ottawa citizens assuming 'ownership' of problems and who are seeking out other avenues for resolution (e.g. injunction action, class-action lawsuit, etc.) – OPS' PLT and Neighborhood Resource Teams negotiating with this group

- INFLUENCERS – those who are entrenched in demo that want to ultimately speak to Federal Government – only measure of success for this group

- TRI-PARTISON

2. **SURGE & CONTAIN:**

- SURGE (outside RED ZONES):

  - ❖ Increase enforcement to address intimidation, harassment, etc.
  - ❖ Enforce Injunction
  - ❖ Leverage ability to increase fines, tickets, apprehend
  - ❖ Interdiction of funds/fuel/support (e.g. Demo Command Centers, Staging Centers, Food Stations, etc.)

- CONTAIN
  - ❖ Utilize concrete barriers to harden our posture around all RED ZONES
  - ❖ Limit any access points perceived as a threat

3. INTELLIGENCE / INVESITGATIONS: FOUR COMPONENTS:

- RECEIVED – receipt of investigation and ongoing criminal allegations re demonstration (includes threats, intimidation, and other matters not a direct result of Demo)

- PROACTIVE – targeting people heavily involved with Demo and who are promoting unlawful activities

- ENFORCEMENT – focus on issues involving vehicle safety and/or unlawful activity (By-Law, HTA, Commercial Vehicle Operator's Registration (CVOR), and insurance-related violations)

- EVIDENCE GATHERING – Obtaining the *data* from which to obtain proof – gather video evidence of all acts / perpetrators;

4. RED-ZONE REDUCTION

a. Removal of encampments, staging areas, shelters, food stations, and other 'occupation areas' in downtown core, e.g. Rideau Street, Wellington Street, Majors Hill Park, etc.
   - ❖ Priority #1 – Rideau / Sussex
   - ❖ Priority #2 – Wellington Street (between Rideau / Lyon ??)
   - ❖ Other subsidiary locations to be identified (e.g. staging area such as Coventry Road re-fueling stage, and two purported "command centers" still being determined at this time

5. 24-72 HOUR CYCLES / 5-7 DAY PERIODS

a. Peak weekend demonstrations and counter demonstrations
b. Intelligence-gathering key (e.g. counter demos, crowd surges, other outside influences on this demo such as Coutts, ALTA protest; Windsor/Ambassador Bridge demo, etc.
c. Emerging external events must be monitored for situational awareness

6. RESOURCING

a. Building/sustaining a predictable staffing model
b. Coordination of resources key to success (required resources, type of resources, specialty resources, and cohesion of information-flow between them)
c. Resource reliability / predictability / sustainability under OPS ICS (4 shifts/OPA, 1,800 police/civilian members, Ottawa By-Law, OPS' Auxiliary, etc.)

7. SUCCESS FACTORS TO END STATE – Looks Different to ALL Involved:

- Police: Peaceful resolution and end of occupation;
- Demonstrators: Mandates lifted and demands met
- Public: Restoration of Quality of Life;
- Government

Multiple OPS sections have been engaged and are required to support Phase 2 plan and they will be assigned to general functions including but not limited to:

- Special Events team- planning, logistics, and event command positions
- Traffic Services
- Police liaison team (PLT).
- Neighbourhood resource teams including Youth teams (NRT)
- Community Police Officers (CPO)
- Frontline Police Officers

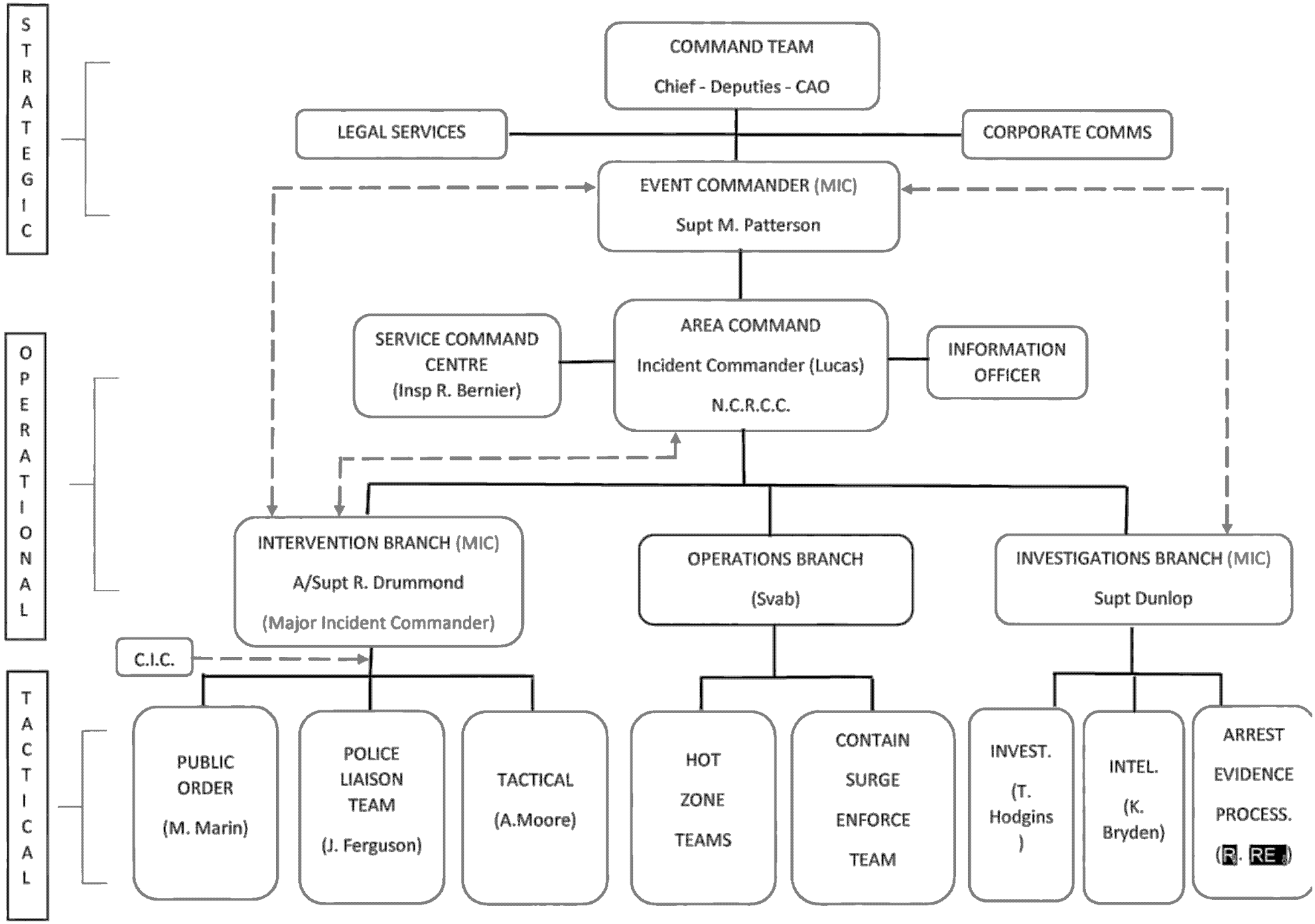
- Forensic Identification Section (FIS)
- Intelligence Section –
    - Intelligence Branch Director NCRCC
    - Crowd observation teams (COT)
    - Intelligence reports and assessments
- Tactical-
- OPS ESU- dedicated public order resources (in conjunction with other Ontario POU units)
- CBRNE- On duty and on call deployment
- Frontline Investigations-
- Courts and Temporary Custody – designated resources for this event

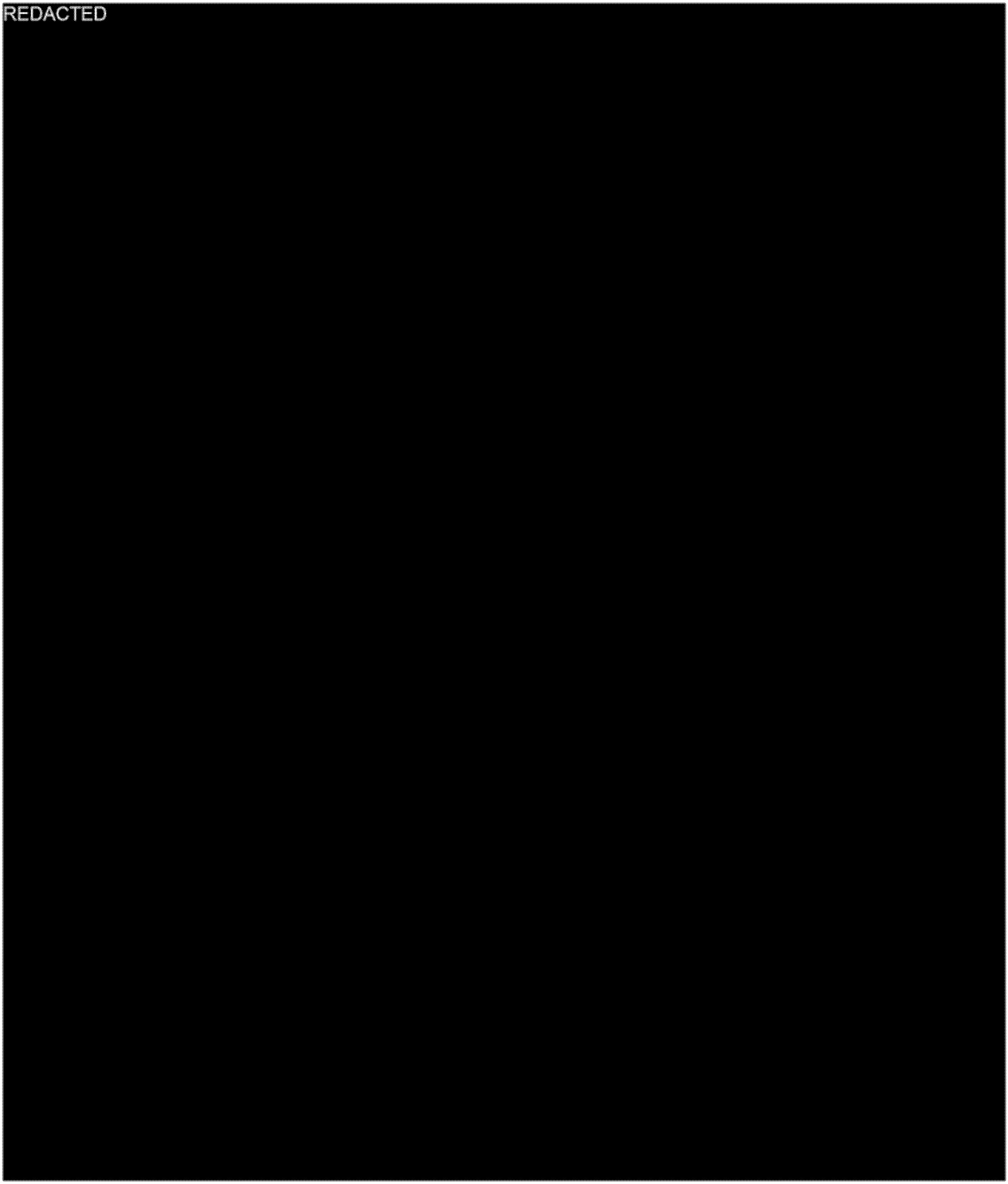
Command and Communications

The Ottawa Police Service subscribes to the ICS model of Command for large scale events. The Event manger Incident Commander holds overall responsibility and authority for this event and is responsible for its implementation. The Incident Commander will work in concert with the Operations Chief, Site Command, Intelligence Chief, Traffic Manager, Tactical Manager and the ESU Manager to ensure the implementation of the plan.

Contact with outside agencies will be through the Operations Chief / Incident Commander to ensure situational awareness and control unless directed otherwise.

CONVOY DEMO 2022 – OPS INCIDENT COMMAND & CONTROL STRUCTURE (Incl MIC Model)

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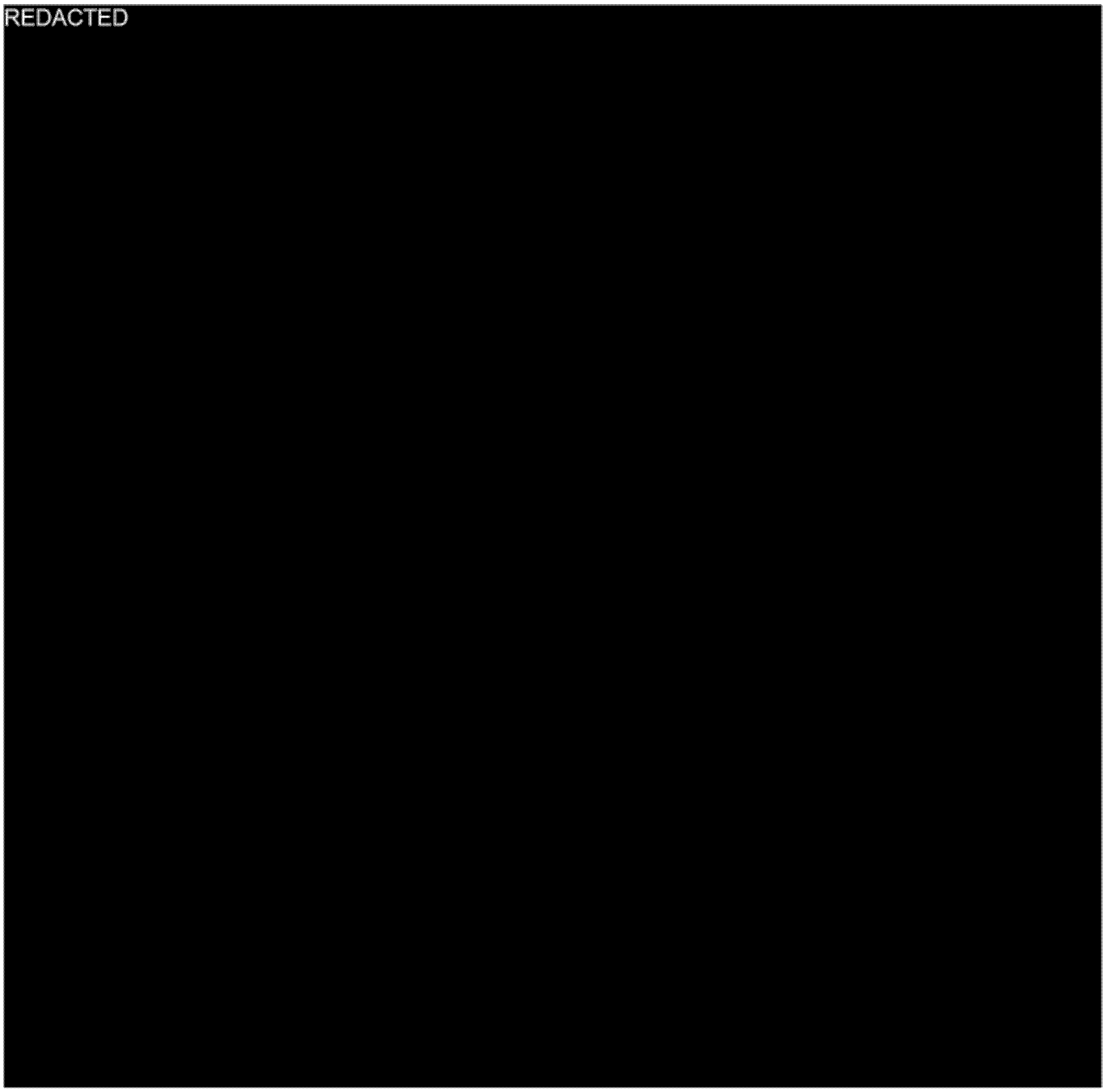
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Interdiction and Enforcement Staffing Model

Required Staffing		
Required Maintenance Staffing		**516**
Enhanced Staffing (CSETs) Supporting Agencies)		**320**
Strike Teams which would include Hand Off Teams, Evidence Gathering Team Support - 75 Teams of 4 Officers (Supporting Agencies)		**300**
Total Staffing Requirements		**1036**

POUs- Ottawa	**55**	
Supporting POUs	**600**	
Total POU Staffing Requirement		**655**

Total Staffing Requirement		**1691**

Additional
HQ
Civilians.

REDACTED